

ADVANCED HEALTHCARE

in a simply beautiful place

VERMONT'S BEAUTY

can take your breath away

I've been honored to serve as the Interim CEO for Mt. Ascutney Hospital and Health Center (MAHHC) for the past six months and during that time, as all of us here have worked to ensure healthier patients and communities, I've seen spring turn to summer then fall. It's magical. But the beauty here isn't limited to the landscape. It's present in the people. I've seen up close what excellence in a small hospital means to this community, I've been inspired by the dedication our staff and providers bring to their work each and every day, and I'm moved by how people treat one another. The beauty I see in this center of advanced medicine starts with simple respect.


While MAHHC has always endeavored to bring advances in healthcare to those we serve, our efforts have received a real boost from our affiliation with Dartmouth-Hitchcock. After two years, we have developed clear objectives for integrating our systems, and for making the most of each organization's strengths to benefit patients.

One of the biggest advances in 2016 has been the development of our Service Line and Integration Plan. MAHHC worked with system leaders from D-H, analyzing data on the types of services needed by people here. Guided by the understanding that people want to receive care as close to home as possible, we now have a plan for the services needed and how we will bring them to our Windsor and Woodstock communities as we move ahead with implementation in 2017. You can find details elsewhere in this report.

Over the past year, MAHHC has also made financial strides, refinancing debt and generating better returns on our investments, through our affiliation with D-H. Elsewhere we are benefiting from harmonization among affiliates to strengthen human resources, giving talented employees opportunities to work across the system where they are needed. The benefit for our patients is access to a wider pool of talented providers.

Windsor is where Vermont got its start, centuries ago. It's where dedicated people came together decades ago to create a hospital that would heal the sick and inspire pride for generations. And it's where people turn today for expert care with real compassion, in order to live their lives to the fullest—all in beautiful surroundings that people far away dream of visiting. As I said at the start, it takes your breath away. I'm proud to be a part of this place.

Sincerely,



Gay Landstrom, PhD, RN, NEA-BC
Interim Chief Executive Officer
Mt. Ascutney Hospital and Health Center



MISSION:

To improve the lives of those we serve.

VISION:

Mt. Ascutney Hospital and Health Center will achieve high quality care, high patient satisfaction, and high value through:

- Development of programs based on community need and sustainability
- Multi-disciplinary and regional cooperation
- Involvement of patients in their own care decisions
- Empowerment of and respect for our staff
- Fiscal responsibility

Our success will be measured by the improvement of the health, wellness and comfort of those we serve.



MT. ASCUTNEY HOSPITAL
AND HEALTH CENTER

A Dartmouth-Hitchcock Affiliate

ADVANCED HEALTHCARE *in a simply beautiful place*

Every day, medical care advances to treat the complex health challenges faced by patients. New technology is introduced. New medicines become available. And new, better ways of delivering care are put into practice. Here at Mt. Ascutney Hospital and Health Center, we have always worked to adopt effective new technologies and practices in order to ensure quality care for those we serve. From diagnostics to our state-of-the-art Rehabilitation Center, we're proud to offer a level of care that matches what you might find in a major medical center.

But no matter how sophisticated healthcare technology and delivery becomes, some things remain perfectly simple. Treating people with respect. Taking the time to listen. These small-town values inform every interaction between our expert providers and the people who count on us each day. From the Covered Bridge to Mill Pond, from historic Main Street houses to Paradise Park trails, the simple beauty of Windsor and our surrounding communities inspires us and reminds us that even as medical care advances, how and why we care is deeply rooted and timeless. This balance was perhaps best represented this year by our "Best Practice" designation for healthcare quality by the National Rural Health Association. In these pages, we'll highlight that and other milestones from the year gone by, along with our plans for the year to come.

one of only 20 Critical Access
Hospitals to achieve this award...

SIMPLY ADVANCED: BEST PRACTICE AWARD

In 2016, the National Rural Health Association (NRHA) awarded Mt. Ascutney Hospital and Health Center with Best Practice recognition for healthcare quality. The award is part of NRHA's annual survey of Critical Access Hospitals across the nation, and is granted to hospitals that have achieved high performance ratings based on categories including heart failure, pneumonia, congestive heart failure, surgical care, outpatient care and others.



NATIONAL RURAL HEALTH ASSOCIATION



patients can receive additional care and expertise *in real time* at MAHHC...

SIMPLY ADVANCED: TELEHEALTH SERVICES

Using telecommunications to provide effective healthcare at a distance is revolutionizing care for people in rural communities. Thanks to our affiliation with Dartmouth-Hitchcock (D-H), this year Mt. Ascutney Hospital established TeleEmergency Services. Now, patients admitted to our Emergency Department (ED) can benefit from additional expertise in real time at the push of a button, because MAHHC staff are connected to board-certified ED providers through a high-definition audio/video link coordinated by the D-H Center for Telehealth Services. The future is right here.

COMMUNITY

health outreach

Mt. Ascutney Hospital and Health Center is a leader and proud member of the Windsor HSA Coordinated Care Committee, Windsor Area Community Partnerships, PATCH team and Blueprint for Health, Windsor Area Drug Task Force and Mt. Ascutney Prevention Partnership—connecting agencies, community leaders, health organizations and others dedicated to the health and wellbeing of everyone in our community.

The Community Partnership's goals and objectives were updated in 2016, as represented by the **Healthy People 2020 strategic plan**. The Hospital will be at the heart of community efforts to attain healthier, longer lives for residents, free of preventable illnesses and injury; achieve health equity across different groups; create environments that promote good health for all; and promote healthy development and behaviors at every age. We recognize that we must evolve from our current state to create an Accountable Community for Health and a medical neighborhood that will promote the health and wellbeing of our community through a network of health and human service partners.

To realize these goals, we are addressing an array of specific health objectives, from reduction of tobacco, alcohol, and drug misuse, to encouraging exercise and improving access to primary care, mental health, dental care services, affordable insurance, transportation, and nutrition. We are also focusing on healthcare for seniors and mitigating the effects of poverty and family stress on health.

"Our work is all about partnership; there is no star. Our members—Mt. Ascutney Hospital, local schools, parents, people representing the community, the Southern VT Health Education Center, Head Start, HCRS—all used to work separately, but now we focus on collaboration, creating solutions together.

What's notable this year is that in addition to addressing our top needs, we're building ways to strengthen families and improve health by placing counselors and wellness coaches in our clinics. This is exciting, cutting edge work. In 2017 our family wellness efforts will continue to grow through collaboration with our partners. We're promoting better health and building a safety net for our most challenged families. We're also focusing on interagency care management to maximize our services. To do our very best work we're banding together, and I believe we're on the verge of significant breakthroughs.

To do our very best work we're banding together, and I believe we're on the verge of **significant breakthroughs**.

Our goals for our Healthy People 2020 strategic plan are ambitious, and we will only get there together, by combining our efforts with health and human services agencies, and in partnership with the people we serve. We'll get there by being serious about identifying and implementing best practices. For instance, we're putting SBIRT (Screening, Brief Intervention and Referral to Treatment) protocols into our practices to identify, reduce, and prevent abuse of alcohol and other drugs. This proactive approach is huge; rather than dealing with problems after they occur, we're working to head them off early.

If people care and work together, amazing things can happen."

Jill Lord, RN, MS

Director of Community Health
President, Windsor Area Community Partnership
Program Manager, Blueprint for Health



COMMUNITY

health outreach

WE'RE REDUCING THE MISUSE OF ALCOHOL AND OTHER DRUGS IN OUR COMMUNITIES

Alcohol and drugs can damage lives, harm relationships and jeopardize careers. We know that misuse often starts at a young age. That's why we seek to reduce by 10 percent every two years the number of students in our communities who consume or "binge drink" alcohol, misuse marijuana, stimulants, opioid prescription pain medication and other substances. In 2016 we made significant progress towards these goals through the following activities:

- Coordinated revision and distribution of the Consumer Guide for Substance Use Treatment, a comprehensive list of providers with up-to-date contact information
- Formed a task force to promote more timely access to treatment services
- Offered medication assisted therapy, counseling and support for addicted moms through pediatric clinics
- Partnered with Blue Cross/Blue Shield to provide Screening, Brief Intervention and Referral to Treatment (SBIRT) training throughout our clinics and Emergency Department
- Provided care management through the Community Health Team (CHT) with Spoke staff—nurses and case managers employed by the CHT as part of Vermont's Hub and Spoke opioid treatment approach
- Launched education and prevention initiatives including: "Be Aware Don't Share," "Most Dangerous Leftovers," "Drug Take Back," prom and graduation season education, retailer compliance recognition, and work with Vermont League of Cities and Towns and regional planning boards regarding education on the impact of marijuana legalization
- Designed a comprehensive drug/alcohol prevention plan with Windsor County Prevention Partners, a countywide collaborative group that includes MAH staff and representatives from health and human services agencies
- Worked with law enforcement to enhance underage drinking patrols
- Sub-granted funds to five other anti-drug/alcohol coalitions in the county

PARTNERSHIP FOR SUCCESS

- After the DEA suspended Drug Take Back efforts, Mobilizing for Action through Planning and Partnership contracted with the Windsor County Sheriff to continue collection of prescription drugs and incineration efforts, resulting in the highest ever collected amounts

DRUG TASK FORCE

- Continued the comprehensive program to decrease prescription drug abuse, including drug drop box, community education, and a medical opioid management program
- Distributed posters and cards at prom/graduation time across Windsor County, making adults aware of the consequences of hosting parties where alcohol or other drugs are available

HealthCare's
**most
wired**[®]
WINNER 2016

one of America's
Most Wired hospitals...

SIMPLY ADVANCED: MOST WIRED

In the July 2016 issue of their *Hospitals & Health Networks* magazine, the American Hospital Association (AHA) named Mt. Ascutney Hospital and Health Center one of America's "Most Wired" hospitals in recognition of its successful adoption of information technology to enhance clinical performance. The AHA pointed to the Hospital's embrace of telehealth in its emergency department, a patient portal, and a collaboration with the Veterans' Administration, using iPads to let VA clinicians remotely evaluate the prosthetic needs of veterans who are rehabilitation patients at Mt. Ascutney Hospital.



WE'RE IMPROVING ACCESS TO MENTAL HEALTH SERVICES

Mental health and physical health are closely linked. Stress, anxiety, depression and other problems can negatively impact your whole life. However, when people have mental health problems it can be difficult to find appropriate, effective care. We're working to better connect people with the services they need. We achieved the following goals in 2016:

- Hired a psychiatrist at Mt. Ascutney Hospital
- Produced a resource guide to local Mental Health Counselors
- Made dozens of referrals to Wellness Recovery Action Plan (WRAP) workshops that help attendees improve their coping skills, and hosted two of them
- Completed an agreement to place masters-level clinicians in the pediatric clinics of Mt. Ascutney Hospital and Ottauquechee Health Center, in addition to the Healthcare and Rehabilitation Services of Vermont (HCRS) clinician now in the adult clinics
- Working with HCRS, created an interagency partnership connecting PATCH (a local network of healthcare providers and social service agencies dedicated to improving access to care) and the Windsor Drug Task Force.

WE'RE IMPROVING ACCESS TO DENTAL HEALTH SERVICES

Studies show that a person's dental health is connected to their overall health. For example, dental conditions like periodontitis (a severe form of gum disease) can contribute to cardiovascular disease and pregnancy complications. Meanwhile, certain illnesses such as diabetes, osteoporosis, or HIV/AIDS can contribute to oral health problems. Good dental health habits start early. That's why we're working to decrease the percentage of students who drink sugar-sweetened beverages, and to ensure that people in our communities keep their teeth and gums healthy and strong. In 2016 we accomplished the following goals:

- In partnership with Alice Peck Day Memorial Hospital and Northeast Delta Dental, provided a dental clinic for elementary students at Windsor Schools, May 10-19, 2016
- With generous support from The Jack and Dorothy Byrne Foundation, provided vouchers for care at Windsor Community Health Clinic, which serves community members not covered by Medicaid, the Vermont Health Access Program, or private insurance, and who do not have the resources to pay for healthcare themselves
- Applied fluoride varnish in pediatric clinics
- Began recruitment of a local dentist, with the search ongoing
- Received a grant from Northeast Delta Dental for a 2017 clinic for elementary school students at Windsor Schools



COMMUNITY

health outreach

WE'RE ADDRESSING THE HEALTH IMPACTS OF POVERTY AND FAMILY STRESS

Income instability and poverty can have significant effects on a person's health. Poverty is a kind of slow, ongoing trauma. Without regular income, basics such as shelter and nutrition are put at risk, which can damage physical health and undermine self-esteem. Aside from financial insecurity, other kinds of trauma can affect health, from substance abuse to sexual abuse.

At Mt. Ascutney Hospital and Ottauquechee Health Center, we strive to connect our patients with resources that help reduce the effects of poverty on health, helping people find everything from transportation to heating assistance programs. We're also now bringing the Vermont Family Based Approach (VFBA) to our Family Wellness Program. VFBA is an evidence-based health-promotion strategy for preventing risky behaviors that negatively impact health (See Pg. 13 for more details).

In all of this, our goal is to improve physical health by improving the emotional health of families, which is why we seek to increase the percentage of young people who agree with the statement, "In my community I feel like I matter to people." Kids who feel like they matter know that they matter to their families, and tend to work harder to maintain healthy habits.



I often came to a session feeling
frustrated or dispirited, but I always left
feeling empowered

In 2016, we made the following progress:

- Administered PATCH (a local network of healthcare providers and social service agencies dedicated to improving access to care) services at the Windsor Connection Resource Center, including 160 visits for economic services, 875 visits for mental health counseling and 19 visits for employment counseling from October 2015 through September 2016.
- Completed four Parent-to-Parent Collaborative Problem-Solving Programs serving local families; MAHHC staff and Windsor Southeast Supervisory Union (WSESU) school staff completed Collaborative Problem Solving Tier II Training.
- All of our pediatricians, and a team of MAHHC and local school staff, completed training in the Vermont Family Based Approach
- Began implementation of the Vermont Family Based Approach in pediatric clinics in Windsor and Woodstock, in consultation with Dr. Hudziak and his staff.
- Trainings were conducted for Health and Human Services clinicians regarding adverse childhood experiences.
- Our Behavior Specialist/Family Wellness Coach was appointed to the School Coordinated Health Committee for the WSESU.
- In Woodstock, a Community Health Team member and our Behavioral Specialist/Family Wellness Coach have expanded interagency care management with the Woodstock High School Guidance Program.

Read more about our progress and offer your input on identified community health needs by accessing the full Community Health Needs Assessment and Implementation Plan at www.MtAscuneyHospital.com.

“I really love the collaborative problem solving approach, which feels so different from the other parenting advice I’ve received. It has helped me see how to change the dynamic with my daughter so that we are working together to solve problems, rather than me trying to “fix” her or the situation. My one-on-one coaching sessions with Courtney allowed me to bring up real-life issues that we were struggling with at home, and to receive specific advice that was tailored to our unique situation. I often came to a session feeling frustrated or dispirited, but I always left feeling empowered.”

~ Family Wellness Program participant

SIMPLY ADVANCED: THE BIONESS VECTOR GAIT & SAFETY SYSTEM

The Vector Gait and Safety System™ promotes independent walking and mitigates risk for patients and staff. This ceiling-mounted system provides customized over-ground gait training for patients of all levels. By supporting the patient’s weight while walking, the Vector is ideal for those recovering from stroke and spinal cord injury, amputation or orthopedic injury, or those in recovery from surgery to the hip and lower extremities. The Vector System allows therapists to tailor rehabilitation goals to each patient and track that patient’s progress along the way.

allows therapists to
tailor rehabilitation goals
to each patient...



SERVICE to the community

2016
2015

ACUTE ADMISSIONS

730

847

ACUTE PATIENT DAYS

7,015

6,990

INPATIENT REHABILITATION ADMISSIONS

247

226

INPATIENT REHABILITATION DAYS

3,030

2,771

OPERATING ROOM PROCEDURES

1,765

1,548

EMERGENCY ROOM VISITS

4,754

3,981

RADIOLOGY EXAMS

12,664

13,037

LABORATORY TESTS

60,503

64,915

PHYSICIAN VISITS

54,846

63,129

OPERATING statement

For the Years Ended September 30, 2016 & 2015

AMOUNT WE BILLED & EARNED	2016	2015
Services Billed for Inpatients	\$24,008,793	\$21,255,719
Services Billed for Outpatients	\$45,049,909	\$43,368,901
Services Billed for Providers	\$18,792,366	\$18,809,993
Other Operating Revenues	\$3,511,477	\$2,571,765
Total Gross Operating Revenue	\$91,362,545	\$86,006,378
AMOUNT NOT FULLY PAID FOR OUR SERVICES		
Not Paid by Those Unable to Pay	\$615,260	\$765,163
Not Paid by Those Unwilling to Pay	\$1,301,630	\$1,498,927
Not Paid by Medicare and Medicaid	\$30,380,523	\$28,602,490
Not Paid by Other Payers	\$9,339,148	\$7,053,517
Total Deductions from Revenue	\$41,636,561	\$37,920,097
Total Net Operating Revenue	\$49,725,984	\$48,086,281
AMOUNT WE PAID TO PROVIDE SERVICES		
Salaries and Benefits for Our 406 Employees	\$29,371,914	\$28,894,656
Supplies and Services We Purchase	\$11,902,859	\$11,142,542
Utilities, Leases, and Rentals	\$5,740,221	\$5,777,143
Interest on Outstanding Debt	\$437,533	\$446,591
Wear and Tear on Building and Equipment	\$2,124,980	\$2,844,370
Total Expenses Paid	\$49,577,507	\$49,105,302
Income on Operations	\$148,477	\$(1,019,021)
Income from Non-Operating Activities (Investments, Donations, etc.)	\$1,154,076	\$(133,338)
FUNDS AVAILABLE FOR DEBT AND FOR FUTURE INVESTMENT INTO BUILDINGS AND PROGRAMS	\$1,302,553	\$(1,152,359)

This Operating Statement was audited and considered draft at the time this report was produced. A final audited version, along with other pertinent financial information will be available in January of 2017.

BALANCE *sheet*

September 30, 2016 & 2015

ASSETS	2016	2015
Cash	\$3,472,557	\$2,667,684
Short Term Investments	\$171,778	\$171,112
Accounts Receivable, Net	\$5,153,115	\$5,464,392
Supplies, Prepaids, Other Current	\$1,937,893	\$1,734,927
Current Assets	\$10,735,343	\$10,038,115
Assets Limited as to Use	\$15,565,935	\$14,531,518
Property and Equipment, Net	\$17,732,576	\$18,480,431
Other Assets	\$2,729,680	\$2,748,827
ASSETS	\$46,763,552	\$45,798,891
LIABILITIES AND NET ASSETS		
Line of Credit	\$1,550,000	\$1,150,000
Accounts Payable & Accrued Expenses	\$2,308,728	\$2,875,134
Current Portion of Long Term Debt	\$79,877	\$407,498
Accrued Salaries and Wages	\$2,609,687	\$2,006,851
Other Current Liabilities	\$440,455	\$404,689
Deferred Revenue	\$811,499	\$445,421
Third Party Settlements	\$824,244	\$2,436,064
Current Liabilities	\$8,624,490	\$9,725,657
Long Term Debt	\$11,168,583	\$10,506,599
Pension Liability	\$7,195,883	\$6,778,813
Interest Rate Swap	—	\$244,674
Liabilities	\$26,988,956	\$27,255,743
Unrestricted Net Assets	\$12,429,466	\$11,126,913
Temporarily Restricted Net Assets	\$1,495,059	\$1,638,019
Permanently Restricted Net Assets	\$5,850,071	\$5,778,216
Net Assets	\$19,774,596	\$18,543,148
LIABILITIES AND NET ASSETS	\$46,763,552	\$45,798,891

Ottauquechee Health Center

Now, a mobile MRI Unit
is available at OHC...

SIMPLY ADVANCED: MOBILE MRI AND DIGITAL X-RAY COME TO WOODSTOCK

MRI (magnetic resonance imaging) is an effective, radiation-free diagnostic tool that lets doctors “see” what’s going on inside the body for faster, more accurate diagnosis of tumors, internal injuries and other medical problems. MRIs save lives. Now, a Mobile MRI Unit is available at Ottauquechee Health Center (OHC) every other Wednesday, and is open to all regardless of where they get their primary or specialty care. In addition, Mt. Ascutney Hospital has installed a digital x-ray system at OHC, offering sharper images and lower radiation exposure than traditional x-ray systems, along with full integration of digital information into a patient’s electronic medical records for quicker diagnosis and better care.

Medical Staff

Anesthesia

Dennis Heibein, CRNA
Peter Rauert, MD

Emergency Medicine

Richard Marasa, MD
Darin Bradley, PA
George Brothers, Jr., PA
Matthew Bouteiller, PA
Warren Fenner, PA
Connor Looney, PA
Katherine Macko, PA
Lee Morissette, PA
Maurice Paquette, PA
Gregory Raines, PA

Family Medicine

Judi Friedman, PA
Mary Joyce, MD
MacKenzie Monahan, PA
Sean O'Brien, PA
Leesa Taft, ARNP

Laura Vahey, PA
Rosemary
Dougherty, NP

Geriatrics

Marlene Sachs, MD

Gastroenterology

Andrew Robinson, MD

General Surgery

Catherine Schneider, MD
Lauren Tormey, MD
Brent White, MD

Hospitalist

Alden Hall, MD
Herbert Ip, MD
William Palmer, MD
Joseph Perras, MD
Bilal Rizvi, MD
Judith Ross, ARNP
David Russo, MD

Internal Medicine

Ivan Levin, MD

Nancy Quintero, DO
Lorissa Segal, MD
Steven Smith, MD

Oncology

Letha Mills, MD
Maggie Moore, ARNP

Ophthalmology

Christopher Connor, MD

Optometry

Peter Lapre, OD

Pain Management

Peter Rauert, MD

Pediatrics

Kimberly Aakre, MD
Mary Bender, MD
Clare Drebitko, MD
Kathleen Geagan, MD
Michael Kilcullen, MD

Physical Medicine and Rehabilitation

Heidi Cruz, MD

Annice Mason, MD

Podiatry

Jeffrey King, DPM

Psychiatry

Jennifer Connors, MD

Radiology

Marilyn Ray, MD

Rheumatology

David Podell, MD

Affiliate/ Courtesy Staff

Addiction Medicine

C. Frederick Lord, MD

Anesthesia

Gregory Aprilliano, CRNA
Timothy Quill, MD
Megan Taylor, CRNA
Francis Valenti, CRNA
Sarah Zack, CRNA

Dental

Mark Knott, DMD

Dermatology

Daniel Peraza, MD
Jose Peraza, MD
Kira Schachinger, PA

Emergency Medicine

Joshua Cascadden, PA
Fred Fuller, PA
William Hoser, PA
Joshua Rosenblum, PA
Patrick Schembri, PA
Rachel Spengler, PA
Cary Stratford, PA
Jessica White, PA

General Surgery

Sean Bears, MD
Carl Tetirick, MD

Hospitalist

B. Justin Krawitt, MD
Neil Volk, MD

Richard Zuckerman, MD

Internal Medicine

Judith Hills, MD

OB/GYN

Julie Braga, MD

Oncology

Steven Larmon, MD

Orthopaedics

James Ames, MD

Otolaryngology

Ryan McCool, MD

Pathology

Nancy Dunbar, MD
Xiaoying Liu, MD
Eric Loo, MD
Jonathan Marotti, MD
Lananh Nguyen, MD
Jason Petus, MD
Arief Suriawinata, MD

Psychology

Adam Ameele, PsyD

Radiology

Katrina Acosta, MD
Kris Eschbach, DO
Mark Hansberry, MD
Daryl Parker, MD
John Stanley, MD

Sleep Study

Chandra Matadeen-Ali, MD

Urology

Einar Sverrisson, MD

SIMPLY ADVANCED: TEAM-BASED PRIMARY CARE

Research shows that team-based healthcare can improve patient outcomes and satisfaction, boosting quality and efficiency while removing gaps in care and allowing doctors to spend more time with patients. That's why this approach is being implemented in the Primary Care Clinics at both Mt. Ascutney Hospital and Ottauquechee Health Center. Designed to ensure comprehensive, patient-centered care, teams include physician assistants, advanced practice nurses, registered nurses, licensed practical nurses, medical assistants, secretaries, social workers, and behavioral health providers. Managed by Dr. Mary Joyce, Medical Director for Primary Care, teams meet regularly to discuss patients and consider ways to improve work flow, patient satisfaction and access to care.

.....
Emeritus Staff

Sikhar Banerjee, MD
Volker Bradley, MD
Richard Clattenburg, MD
Beach Conger, MD
Dale Gephart, MD
Walter Griggs, MD
David Haseman, MD
Donald Herzberg, MD
Elvin Kaplan, MD
Kenneth Morley, MD
Barry Smith, MD

.....
Board of Trustees

Executive Committee:

Donna Van Fleet, Chair
Donna Sweaney, Vice-Chair
John Tansey, Secretary

Patricia O'Neill, Treasurer

Trustee Members

Vincent Fusca, III
John Gilman
Matthew Houde
Deanna Howard
Alan Keiller
Michael Newbold
Maria Padin, MD
William Palmer, MD
Lynn Peterson, MD
Steven Smith, MD
Stephen Surgenor, MD

Trustees Emeriti

Nancy Loux
Harold Pyke

.....
Members

Clay Adams
Carol Anderson
Philip Arvidson

Alice Baird
William Ballantyne
Gail Barton
Greg Blanchard
John Bruno
Paul Buff
Merle Bushkin
Mary Campbell
Thomas Campbell
Vivian Carter
Stephen Christy
Alison Clarkson
Gaynor Coassin
Richard Colantuono
C. Peter Cole
Ann Debevoise
Kathleen DeSchamp
Kevin Donovan
J. Allen Dougherty
Ginny Eames
Brent Edgerton
William Emmons

Brent Farnsworth
Norman Frates
Norman Frates, Sr.
Yvonne Frates
Larry Frazer
Jessie Frazer-Farnham
Roger Gilman
John Greenall
Allen Hall
Charles Hall
Sally Hall
John Hammond
Linda Hammond
Karen Hill
Ted Hilles
Bob Hingston
Bill Hochstin
Patricia Horn
Wesley Hrydziusko
Gary Husband
Mark Isenberg
Pamela Jaynes

Ronald Jaynes
Deanna Jones
Edward Kissel
William Kuiken
Nate Larson
John Lens
Anne Marinello
Kathy Marsh
Tom Marsh
Barry McCabe
Terence McDonnell
Mark Melendy
Sarah Milek
Doug Miller
Scott Monahan
John Moore
Constance Moser
Patrice Mushlin
Brenda Needham
Gary Neil
Mary O'Brien
Colleen O'Neill

Jane Osgood
Pauline Ouelette
Donna Palatucci
Joseph Palatucci
Robert Peeler
James Phelps
Albert Pierce
Mark Preece
Kathryn Prevo
David Rhoad
Thomas Roberts
Christina Savelberg
Heinrich Savelberg
Mary Louise Sayles
Lou Schmertz
Cynthia Schonberg
Jack Schonberg
Margaret Seely
Glenn Seward
Shelley Seward
Richard Slusky
Gregory Soho

Jonathan Springer
Mary Springer
June Stacey
Robert Stacey
William Stillson
Barbara Tampasis
Nida Tansey
Patricia Waite
Seth Warren
Dana Waters
Peter Welch
Gina Wenz
Mundy Wilson-Piper
Rice Yordy

team-based healthcare *can improve*
patient outcomes and satisfaction...

DR. MARY JOYCE



MAH AUXILIARY

*nearing six decades
of service*

Not much lasts 60 years these days, but if past experience is an indicator, the MAHHC Auxiliary will be one of them. The Auxiliary, comprised entirely of community volunteers who care deeply about the Hospital, enters its 60th year of service in 2017. This past year has been spent doing what the Auxiliary “always” does – organizing events to generate support for the Hospital, managing the Lobby Stop gift shop, and creating imaginative crafts for sale during the holidays. Auxiliary members are motivated not only by their love of the Hospital and their commitment to the community, but also by their desire to “pay off” the extraordinary \$100,000 pledge made by the Auxiliary Board to the Hospital’s *Positively Vital* Campaign. “We’re well on our way,” says Karen Hill, Auxiliary President, “but we have a way to go before our pledge is fully honored, so we keep on keeping on.” What Ms. Hill failed to mention is that this Campaign gift, the largest single commitment in the organization’s history, is not all that Auxiliary members have on their plate, so to speak. The Auxiliary also provides scholarships to local high school graduates pursuing education in nursing and other health fields. “We certainly aren’t backing off of our commitment to local students either, so you can see why we’re so passionate about this work we do. Having a strong hospital in our community is essential, but keeping a flow of new, young health professionals coming to staff our facility is just as important.” There’s no doubt the Auxiliary will make it to its 60th birthday next year, but first, they’re keeping this year’s challenges in mind.

WHERE VERMONT WAS BORN, ADVANCED CARE LIVES.

Nearly 240 years ago, people gathered in Windsor to create the Constitution of Vermont, founding the Vermont Republic, which in 1791 became the 14th state in our Union.

Many years later, in 1933, a group of citizens gathered in Windsor for a different purpose, but one which would also have a significant impact on the lives of local people—the creation of Windsor Hospital.

And then again in the early 1970s, when it looked as if local healthcare might disappear, local people spearheaded the relocation and expansion of Windsor Hospital to create Mt. Ascutney Hospital and Health Center in its current location on County Road.

We’re proud to be an important part of the tradition of Windsor as a small place where big things are made, identity is forged, and people are served.

A photograph of a family—a man, a woman, and two children—walking through a rocky, mountainous landscape. Overlaid on the image is a semi-transparent map of the state of Vermont. A white star is placed on the map, indicating the location of Windsor, Vermont. The text is overlaid on the bottom right of the image.

local people spearheaded the relocation
and expansion of Windsor Hospital
to create MAHHC.

THE POWER *of giving*

Too often, pediatricians at Mt. Ascutney Hospital and the Ottauquechee Health Center (OHC) see children whose behavior puts them at risk of health problems. While our doctors can treat many behavioral issues in the Clinic, they can not address underlying causes such as stress, trauma, or dysfunction in the family.

That's changing, thanks to the vision and generosity of **John and Laurie Chester** of Woodstock and the **Canada Family Charitable Trust**. With their support, the primary care clinics at the Hospital and at OHC have begun to implement the Vermont Family Based Approach (VFBA) to better address emotional behavioral health.

Recognizing that children thrive best in healthy families that are able to support them, Dr. James Hudziak, of UVM's Vermont Center for Children Youth and Families, developed this evidence-based health promotion strategy for preventing and reducing risky behavior that negatively impacts children's health - and that of their families.

This methodology is based on 20 years of research in genetics and brain development, which demonstrates the impact of family on the mental and physical health of children. It is a family-centered approach to wellness that emphasizes emotional wellbeing.

By implementing the VFBA, MAHHC seeks to:

- engage families in skill development that helps them positively interact with and teach children with behavioral challenges;
- help children with behavioral symptoms develop skills which may prevent or resolve health-related issues;
- identify young children who may be at risk of behavioral difficulties and prevent them from developing risky behaviors; and
- make the VFBA part of the fabric of the community by organizing and mobilizing a team of local stakeholders for sustainability.

Just imagine what a difference
your philanthropy could make!

Each patient is paired with a Family Wellness Coach who supports behavior change to help achieve wellness goals. Participants engage in a family-based health assessment and are supported in the development and implementation of a Family Action Plan. Coaches also collaborate with families to set wellness goals that address risk factors and enhance protective factors; serve as liaisons between the family and their healthcare team; and guide family members to learn positive parenting and communication skills.

Participant families are being referred by our pediatricians, but eventually we will conduct broader, community-based outreach and screening.

Adding such a significant program is challenging for a small organization like MAHHC. It is only possible through the support and generosity of insightful and inspired community members who recognize a need and step forward to make a difference. If you see a need, talk to us. Together, we'll work to enhance wellness in our community.



CAMPAIGN *update*

This is a wonderful achievement for our community and we are *extremely grateful* to the generous donors who have brought us this far.



Positively VITAL: The Campaign for Mt. Ascutney Hospital and Health Center is a critical component of MAHHC's commitment to quality, sustainable healthcare for the greater Windsor and Woodstock communities.

The goals of the Campaign underscore the importance to this region of keeping quality healthcare close to home, with options for care that respond to the identified needs of the families in our service region. The Campaign is a key funding source for the major facilities improvement program launched in 2013 and continuing at this time.

This initiative comprises a \$7 million investment in facilities improvements at both the Hospital in Windsor and the Ottauquechee

Health Center in Woodstock. Some of what has been done thus far is apparent to anyone visiting these facilities. Other work, while less visible, is no less important to our ability to deliver a quality patient experience in a comfortable and modern environment. Over \$2.9 million has been raised in gifts and pledges to the Campaign to-date -- more than forty percent of the overall cost of the capital improvement program. This is a wonderful achievement for our community and we are extremely grateful to the generous donors who have brought us this far. As the Campaign enters its final months, we are seeking the support of an even broader coalition of community members, patients, friends, and area companies to help surpass our Campaign goal of \$3.25 million.

PROGRESS TO DATE:

Impacting the entire Hospital

- All patient rooms are now private, single rooms
- Redesigned Hospital Pharmacy to promote better patient outcomes and safety
- Upgraded mechanical systems throughout the Hospital to improve comfort, safety, and energy efficiency

New Acute Inpatient Rehabilitation Center

- All new facility with twice the space of the former Rehabilitation Unit, featuring ten modern, private patient rooms and a physical therapy gym
- Expanded space for Physical, Occupational, and Speech Therapies
- Recreational Therapy Studio to help patients resume their favorite activities and hobbies
- Home-style practice Kitchen and Transitional Apartment to ease patients' transitions from the Hospital to their homes

New Outpatient Therapies Unit

- All Outpatient Therapies are now located together, next to the Miller Therapeutic Pool, for the convenience of our patients
- Larger Outpatient Physical Therapy Gym to serve more patients
- New treatment spaces for added patient comfort and privacy
- New Pulmonary Rehabilitation Program
- Expanded space and equipment for Cardiac Rehabilitation patients
- New Vector Gait & Safety System® – innovative technology available nowhere else in New England, for enhanced patient outcomes and safety
- Enhanced support for Case Management services
- New space for the growing Hospitalist service

Ottawaquechee Health Center

- Reconfigured patient reception area to ensure patient privacy
- Additional exam rooms to serve more patients

- More comfortable waiting room
- New artwork to create a more welcoming environment
- New digital x-ray system to reduce radiation exposure and to improve image quality for more accurate diagnoses
- Introduction of Magnetic Resonance Imaging (MRI) services for added patient convenience
- Updated and enhanced electrical and mechanical systems throughout the facility

Private philanthropic support is *positively vital* to the success of this Campaign. With additional support in the coming months, more improvements will come, as we complete our strategic investments to ensure quality, sustainable healthcare for the communities we serve.

STILL TO COME:

- Innovative Rehabilitation Courtyard, where patients can practice outdoor tasks in a challenging natural environment under the supervision of their caregivers
- Memorial and Hospice Gardens, where patients and families can benefit from the peace and beauty of nature
- Reconfigured space in the Professional Building to add new medical specialties, allowing greater patient access to services close to home
- Further enhancements to the Ottawaquechee Health Center to ensure quality care and long-term service to the greater Woodstock community
- New healthcare programs and support services in Windsor and Woodstock to address identified community needs

Donors to the *Positively Vital* Campaign and to the MAH Annual Fund are helping keep Mt. Ascutney Hospital and the Ottawaquechee Health Center strong. These facilities are *positively vital* to the communities we serve – and our communities play a *positively vital* role in ensuring that these essential services remain at the heart of our region, working to improve health and wellbeing for all our citizens.

original artwork for display in
all 35 patient rooms...

SIMPLY BRILLIANT: ART GRANT BRIGHTENS MAHHC

If a picture is worth 1,000 words, then the 2016 grant we received from the Susan Sebastian Foundation of Waterbury, Vermont is worth tens of thousands, because it covered the purchase of original artwork for display in all 35 patient rooms at Mt. Ascutney Hospital and Health Center. Now original paintings and photography are lifting spirits throughout the Hospital.

EMPLOYEE DONORS

caring in so many ways

One of the most compelling stories about Mt. Ascutney Hospital is the manner in which the Hospital's own employees do "double duty" – as both care givers and charitable partners with the institution. You might assume that employees are capable and dedicated care givers, and you would be correct. But you may not know the many other ways MAHHC employees demonstrate their commitment to the patients, families, and communities they serve.

Throughout the year, MAHHC employees play an active role in helping the community – they organize food drives, run blood drives for the American Red Cross, provide medical care to runners in the Vermont 100 cross country race, gather coats and other warm clothing for families in need, and counsel high school students thinking of careers in healthcare fields. More than 280 MAHHC employees have made gifts or pledges to the Hospital's on-going *Positively Vital* Capital Campaign; scores of others have given to the Annual Fund, and many make regular gifts to the Employee Giving Fund (EGF).

Throughout the year, MAHHC employees play an ***active role*** in helping the community

Each year, the EGF gives all Hospital employees a chance to compete for mini-grants that support equipment purchases or program needs that are "extrabudgetary," but which the employees feel will improve care, impact the patient experience, or respond to other perceived needs. These mini-grants are funded entirely by contributions from MAHHC employees. This is an excellent example of how, when a few folks donate to a cause, even in modest amounts, they can, over time, have a huge impact. To date, the Fund has provided assistance to nearly every department and program within the Hospital and at OHC. Grants from the Fund have now surpassed the quarter million dollar mark! And the most recent round of grants, totaling nearly \$16,000, demonstrates just how diverse, and how significant, these gifts are.

Here's a sampling of the 2016 EGF grants
(ranging from \$300 to \$2,500):

- One EGF Grant enabled the Acute Rehabilitation Center to purchase a new lift chair for use by both patients and visitors with mobility challenges, while a second grant covered the cost of a new refrigerator for the rehabilitation staff's break room.
- The Emergency Department was able to purchase new hover mats for use in safely transferring patients between stretchers and gurneys or x-ray tables, as well as new oxygen sensors found to be more reliable in measuring patients' oxygen levels.
- The new Inpatient Physical Therapy Gym received a grant to purchase equipment that assists patients who may be confined to a bed or have limited mobility to practice transfers and access rehabilitative equipment. At the same time, the Outpatient Physical Therapy Program at the Ottauquechee Health Center got funds for a new stationary bicycle to meet the needs of patients in that rapidly growing service.
- The Employee Wellness Program received a grant to buy two elliptical trainers to enable more employees to participate in our in-house wellness program. A second grant funded the purchase of three Varidesks. These are sit-stand workstations for employees who may, for health reasons, need to work in a standing position.

From touch-free thermometers in the Emergency Room to materials to build a "Fine Motor Skills Tool Kit" in Occupational Therapy, from new equipment for the growing Pulmonary Rehabilitation Program to a new open rack system for more efficient storage and retrieval of medical supplies, the Employee Giving Fund in 2016 continued its tradition of granting small amounts of money to improve patient care and create a better workplace for all MAHHC employees.

The next Employee Giving Fund grant cycle will be announced **early in 2017**. Meanwhile, employee donors continue to make gifts to the Fund to ensure that the next round of grants will be even larger than the last.



MAH CLASSIC

2016 results



34 YEARS AND COUNTING: THE ANNUAL MAH CLASSIC BUILDS ON PAST SUCCESS

When the golfers arrived at the Woodstock Country Club on June 27th for the 2016 MAH Classic, the beautiful weather was a harbinger of the wonderful day on the links to come. The 120 golfers who showed up to play were as excited to be supporting the Hospital as they were eager to get out on the course to compete. Interim CEO Gay Landstrom and Director of Development Tony Tremblay thanked players and sponsors for helping guarantee another successful Classic.

True to form, this year's Classic produced an impressive net contribution to the Hospital of more than \$32,000. Coming in the third year of the Hospital's *Positively Vital* Capital Campaign, the 2016 Classic helped meaningfully to advance the largest fundraising effort in the Hospital's history. "The annual Classic has been our most important fundraiser for over three decades," said Tremblay, "but this year, with our capital campaign moving into its final year, proceeds from the Classic will really have an impact. We've now raised about \$2.8 million to support the Hospital's \$7,000,000 capital improvement program, so every dollar raised through the Classic reduces the impact this work will have, down the road, on the cost to our patients of the services we provide."

The MAH Classic has enjoyed steady growth since its inception in 1983. This year's event, led by Championship Sponsor Sodexo, pushed overall support from the Classic past \$750,000. Great Eastern Radio returned as our Media Sponsor for the third year, airing more than 600 ads on its stations in the Upper Valley. "We are grateful to all our sponsors and golfers for making this event such a success," said Dr. Landstrom, "it is really inspiring to see so many of you here today, supporting Mt. Ascutney Hospital. This is what it takes, a community of friends, to help an organization like Mt. Ascutney Hospital thrive. I can tell you that everyone connected with the Hospital is grateful to each of you for this wonderful support."





CONGRATULATIONS TO THE FOLLOWING 2016 MAH CLASSIC TEAM PRIZE WINNERS:

LOW GROSS, FIRST PLACE:

The ReArch, Incorporated Foursome
(Johnny Illick, Steve Savell, Dan Cameron, John MacIntyre)

LOW GROSS, SECOND PLACE:

Casella Waste Management
(Bruce McCloy, Chuck Milliken, Shawn Jackson, Tom Lantz)

LOW NET, FIRST PLACE:

Bayada Hospice
(Jessica DeGrechie, Susan Manley, Alanna Farnsworth, Edita Hartig)

LOW NET, SECOND PLACE:

Tire Warehouse (Bobby Shlosser, Tim Targett, Sean Drower, Les Pitts)

LOW NET, THIRD PLACE:

Frazer Agency
(Bertram Mills, Henry Wimett, Maxwell Frazer, Larry Frazer)

INDIVIDUAL PRIZES WENT TO:

LONGEST DRIVE (WOMEN):

Theresa Varmer

LONGEST DRIVE (MEN):

Rob Wells

CLOSEST TO THE PIN (WOMEN):

Mary Lee Buff

CLOSEST TO THE PIN (MEN):

Al Keiller

Eric Warren, playing in his fifth Classic as a member of Team Marasa, went home the happy recipient of a gift certificate for a set of four new tires for his car or SUV, courtesy of Tire Warehouse and Yokohama Tire Company – all for hitting his tee shot closest to the tire out on the 9th fairway. But it's probably Jim Lynch who's having the last laugh from this year's Classic – he won an all-expenses paid vacation trip to a destination of his choosing, provided by LeaderBoard Air Cannon. Jim came within a few feet of "shooting" a hole in one with the Air Cannon – a new element added to the Classic this year that was the talk of the day among the golfers.



THANK YOU TO OUR 2016 CLASSIC SPONSORS

CHAMPIONSHIP SPONSOR

Sodexo, Incorporated

MEDIA SPONSOR

Great Eastern Radio Group

MASTERS SPONSORS

R. C. Brayshaw & Company

Cerner Corporation

Health Plans, Incorporated

DOUBLE EAGLE SPONSORS

DEW Construction Corporation

Mascoma Savings Bank

The Richards Group

Edward "Bud" Kissel

Richard A. Marasa, MD PC

EAGLE SPONSORS

Baker Newman Noyes

Northeast Delta Dental

Primmer Piper Eggleston & Cramer, PC

Principal Financial Group

Red River Computer

OTHER 2016 SPONSORSHIP SUPPORT WAS PROVIDED BY:

Bioness, Inc.

Dead River Company

E-Management Associates

Firetech Sprinkler Corporation

Allen J. Hall

ReArch Company

Anthony and Barbara Tremblay

Windsor Pizza Chef

A special "Thank You" goes to all the donors to the 2016 Classic Silent Auction whose names are included in the Honor Roll of Donors listed elsewhere in the Annual Report.

Mark your calendar now for the
**35th MAH Classic –
Monday, June 19, 2017.**

Stay tuned for details early in the New Year.

2015-2016 HONOR ROLL *of Donors*



The 1933 Founders' Society

The Founders' Society commemorates the eight-decades-long history of charitable support from our community that established Mt. Ascutney Hospital in 1933 and, in the intervening years, has helped the Hospital evolve in service to the community's needs. At the same time, the Society honors the memory of five outstanding physicians who helped establish the Hospital's reputation for delivering personalized, quality healthcare. Every gift to Mt. Ascutney Hospital and Health Center helps to preserve this vital institution for the benefit of our community. We are grateful to each and every donor for their support. Membership in the giving clubs of the 1933 Founders' Society is one way we can publicly express the deep appreciation we feel for the generous support provided by our donors. This Honor Roll of Donors is based on gifts and pledges of support received between October 1, 2015 and September 30, 2016.

Dr. and Mrs. Arthur Patch Club

(Gifts and pledges of \$5,000.00 or more)

Anonymous (4)
Dr. and Mrs. Sikhar Banerjee
Bank of America, N.A
Mrs. Nancy J. Bassett
Mr. Richard Beatty and
Ms. Laura Page

Mr. and Mrs. Merle Bushkin
Mrs. Dorothy Byrne
The Jack and Dorothy
Byrne Foundation, Inc.
The Canaday Family
Charitable Trust
Mr. and Mrs.
John C. Chester, Jr.
Mrs. Gladys Cleveland
Cone Automatic Machine
Company Charitable
Foundation
Dr. Jennifer A. Connors and
Mr. Edward Connors, III

DEW Construction
Corporation
Mr. Kevin W. Donovan
Ms. Sally Drob and
Mr. Robert Kleiner
Emergency Services of
New England
Fidelity Charitable Gift Fund
Granite United Way
Albert M. Hartig Charitable
Remainder Trust
Mr. and Mrs. Edwin Johnson
Mr. and Mrs. Edward Kissel
Mr. and Mrs.
Thomas Loblano, III
Mr. and Mrs.
Thomas H. MacLeay
Martin Memorial Trust Fund
Mascoma Savings Bank
Mascoma Savings Bank
Foundation
Mt. Ascutney Hospital
Auxiliary
Mr. and Mrs.
Michael Newbold
Northeast Delta Dental
Olive Keffer Trust
Ms. Colleen M. O'Neill
Osgood-Hilles
Charitable Trust
People's United Bank
Dr. David N. Podell
Mr. and Mrs. David C. Prevo
Dr. and Mrs.
Andrew Robinson
Mr. and Mrs. David Roby
Dr. Catherine A. Schneider
and Mr. Matthew A. Locker
The Susan Sebastian
Foundation, Inc.
Mr. and Mrs. Glenn Seward
Sodexo, Inc & Affiliates
Stannard and Dorothy Dunn
Charitable Trust
Mrs. Dorothea Stibitz
Richard E. and Deborah L.
Tarrant Foundation, LLC.
Town of Windsor, VT
Ms. Donna S. Van Fleet
Windsor Rotary Club

Dr. Robert Ballantyne Club

(Gifts and pledges of \$2,500 to \$4,999)

Ameriprise Financial
Dr. William Ballantyne and
Hon. Donna Sweaney
The Benevity Community
Impact Fund
The Bryant Chucking Grinder
Company Foundation
Cerner Corporation
Mr. and Mrs. Andrew J. Hall
IBM Corporation Matching
Grants Program
Ms. Sally Keating
Mr. and Mrs. Alan C. Keiller
Dr. and Mrs.
Richard A. Marasa
Mr. and Mrs. Miles Mushlin
Ms. Belinda M.
Needham-Shropshire
Ottawaquechee Health
Foundation
Dr. and Mrs.
Lynn M. Peterson
Point of View Foundation
Dr. Peter E. Rauert
Mrs. Joyce H. Robison
The Charles and Anne
Sincerbeaux Family Fund
Mr. and Mrs.
Anthony M. Tremblay

Dr. William Krause Club

(Gifts and pledges of \$1,000 to \$2,499)

Mr. and Mrs.
Howard Anderson
Mr. and Mrs. Edward Bessey
Mr. Paul V. Calandrella
Mrs. Vivian Carter
Claremont Savings Bank
Mr. and Mrs. Miles C. Collier
Mrs. Nancy R. Duffy

Mrs. Betty Fields
Frazer Agency
Mr. and Mrs. Larry J. Frazer
Mr. and Mrs.
Vincent J. Fusca, III
Ms. Laura Gauthier
Ms. Beth J. Gould
J. Michel Guité
Family Foundation
Dr. and Mrs. J. Michel Guité
Health Plans, Incorporated
Mr. and Mrs.
J. Kimpton Honey
Hypertherm H.O.P.E.
Foundation
Dr. Mary K. Joyce and
Mr. Bruce A. Cardello
Dr. Elvin Kaplan and
Ms. Lee Monro
Dr. Peter G. Lapre
Laurance & Mary Rockefeller/
Woodstock Foundation Fund
Dr. Ivan Levin
Mrs. Nancy S. Loux
Mr. and Mrs.
Joseph Martaniuk
Dr. Annice Mason
Mill Park Foundation, Inc.
Pathways Consulting, LLC
Pfizer, Inc.
ReArch Company
Red River Computer
The Richards Group
Dr. Bilal Rizvi
Mr. and Mrs. Jeremy Sayles
Mr. and Mrs. Bruce Seely
Mr. and Mrs. Robert H. Stacey
Ms. Patti Strohl
Dr. Stephen D. Surgenor
Mr. Alonzo J. Tapley
Town of Hartland, VT
Mr. and Mrs. Edward H. Truex
Valley Radiologists, PA
Vermont Community
Foundation
Mr. Mark Vojtko
Wells Fargo Advisors
Mr. and Mrs.
William J. Williams

Dr. Owen Rhoad Club

(Gifts and pledges of \$500 to \$999)

American Academy of
Pediatrics - VT Chapter
AmeriGas
Baker Newman & Noyes
Ms. Beth Nicholas Bemis
Ben & Jerry's Foundation
Ms. Rita M. Bennett
Bioness
Mr. and Mrs. Gregory Blake
Casella Waste Systems
Mr. Kris Colvin
Communicators Group
Dartmouth Hitchcock
Medical Center
Mrs. Terri A. Demond
Mr. and Mrs. Peter J. Fagan
Gateway Motors
Dr. Kathleen A. Geagan
Mr. and Mrs. John Gerstmayr
Give with Liberty
Mr. and Mrs. Robert Hager
Halsey Family Foundation
Ms. Deanna S. Howard
Mr. and Mrs. Michael Howe
Keene Medical Products
Dr. and Mrs. Michael Kilcullen
Mr. Laird Klingler
Ms. Serena LaMontagne
Dr. Gay L. Landstrom
Ms. Sharon Laskevich
Ms. Judith B. Lasure
Mr. and Mrs.
Kenneth E. Lasure
Mr. and Mrs. Michael Leathe
Mrs. Nancy Levesque
Mr. David Nelson
New England Air Systems
Ms. Margaret C. Newbold
Mr. and Mrs.
Bruce S. Nicholas

OrthoCare Medical
Equipment
Ms. Anne Peyton
Mr. and Mrs. A. David Pierce
Mr. Robert Plunkett, Jr.
Primmer Piper Eggleston
& Cramer
Principal Financial Group
Mr. and Mrs. Harold F. Pyke
Mr. Erik Schutz
Mr. Bobby Shlosser
Mr. and Mrs. Richard Slusky
Stettenheim Foundation
Mr. and Mrs. John Tansey
Town of Cornish, NH
Town of Weathersfield, VT
Town of West Windsor, VT
Vanguard Charitable Fund
Ms. Suzanne W. Vaughn
Mrs. Patricia H. Waite
Mr. Patrick Waldron
Mr. Randy Whatley
Mr. and Mrs.
Richard C. Young

Dr. William Waterman Club

(Gifts and pledges of \$250 to \$499)

Aetna Foundation
Ms. Kimberly S. Ambrose
Ms. Tammy L. Ayers
BagAli
Mr. and Mrs. Robert A. Besaw
Mr. and Mrs. Steve Birge
Mr. Joseph Blandini
Books Are Fun
Mr. and Mrs. Paul Buff
Ms. Mary Lou Campbell
and Mr. Gary Welch
Ms. Maria Day
Dead River Company
Ms. Jessica Degrechie
Ms. Sandra Depecol
DeStefano Architects
Mrs. Pauline J. Dukeshire

Mr. and Ms. Michael Dunham
E-Management Associates
Firetech Sprinkler
Corporation
GE Foundation
Mr. and Mrs. Paul H. Geberth
Mrs. Colleen George
Ms. Gertrude M. Goff
Ms. Linda Hazard
Ms. Janine Hodge
Mr. Matthew Houde
Ms. Hannah Houghton
Mr. Mark Hurley and
Ms. Patricia Plunkett Hurley
Dr. Herbert Ip
Ms. Ann LaRocque
Ms. Lonnie A. Larrow
Mr. and Mrs. Mark J. Lather
Ms. Jamie Lockwood
Mr. and Mrs. Lary Lord
Ms. Viola M. Lozito
Mr. James Lynch
Mr. and Mrs. Patrick D. Lyons
Mr. and Mrs. Oliver A. Manice

Ms. Susan Marchand
Mr. and Ms. John Martaniuk
Ms. Holly S. McGovern
Ms. Gail R. McKenzie
Mr. and Mrs.
Lawrence H. Muhlberg
Multi-Kem Corporation
Mrs. Carol Norton
and Mr. Robert Hood
Ms. Robin Oates
Mr. and Mrs. Roger Parent
Mr. and Mrs. Leon Pillsbury
Mr. and Mrs. Dan Richardson
Ms. Linda Richardson
Ms. Heather L. Rumrill
Mr. Eric Schluntz
Mr. Sheldon Scott
Dr. and Mrs. John F. Sinclair
Ms. Hazel G. Slayton
Mr. Luther W. Small
Dr. Steven B. Smith and Ms.
Shannon Broughton-Smith
Mr. Orson L. St. John, Jr.
Ms. Ellen B. Stone

Sumner Mansion Inn
Mr. and Mrs.
Konstantinos Tampasis
Mr. Timothy T. Targett
Town of Plainfield, NH
Town of Reading, VT
Mrs. Donna Townsend
Mrs. Mary Jane VanOrd
Mr. Norman F. VanOrd
Mr. Richard Warner
Dr. Carrie Webber
Windsor Pizza Chef
Mr. and Mrs.
Leonard Zabilansky
Mr. and Mrs.
Michael Zombeck

Circle of Friends

(Gifts or pledges up to
\$249)

Mr. and Mrs. Lee Abernethy
Mr. Richard Ackerman
Mr. and Mrs. James R. Adler

Dr. Syed A. Agha
Ms. Lisa Aliferis and
Mr. John Storella
American Legion Post #25
Mr. and Mrs.
Robert H. Annis, II
Mr. and Mrs. David Anoe
Ms. Pennie Armstrong
Mr. and Mrs. Winslow Arnold
Mr. and Mrs. Philip Arvidson
Ascutey Volunteer
Fire Association
Mr. James B. Atkinson
and Ms. Gretchen Holm
Ms. Rosemary Attwood
Mr. James S. Aven, Esq.
Mr. and Mrs. J.
Kendrick Avent
Mr. Bill Babineau
Mrs. Alberta Bacon
Mrs. Maxine Baker
Mr. and Mrs. James L. Ballard
Mrs. Madeleine Barbieri
Mr. Shawn Bard

Mr. and Mrs. Reginald Barron
Mr. Garrett J. Barry
Ms. Beatrice Sturgis Bartlett
Mr. and Mrs. Douglas Barton
Dr. Gail M. Barton
Mrs. Shirley O. Bates
Ms. Anne C. Bauerdorf
Mr. James E. Baumgartner
Mrs. Yolanda Baumgartner
Mr. Robert O. Beardsley
Mrs. Carolyn J. Beaulieu
Ms. Elisabeth T. Beck
Mr. and Mrs. Edward Bell
Mrs. Mary A. Bell
Mr. Billy Bender
Dr. Mary P. Bender
and Mr. William Bender
Mr. and Mrs. Frank A. Berger
Ms. Terry L. Berry
Mr. and Mrs.
Darel E. Bigham
Mr. and Mrs. Raymond Blake
Mr. William H. Blish
Ms. Kathleen Bolen

Mr. and Mrs. Nelson E. Bolen
Ms. Bonnie J. Bollman and
Ms. Blanche M. Lavoie
Mr. Richard S. Bower
Ms. Linda Bowers
Mr. Fred Brack
Dr. and Mrs. Volker E. Bradley
Ms. Sandra Brassor
Mr. and Mrs. Dennis Brown
Mrs. Jean G. Brown
Mr. Robert Brown
Mr. and Mrs. John M. Bruno
Ms. Sherrie Bulkeley
Mr. George Bullock
Ms. Margery L. Burch
Mrs. Elisabeth Burghardt
Ms. Katrina H. Burgmeier
Ms. Ann Marie Burke
Mr. and Mrs.
Kenneth D. Burke
Ms. Barbara A. Burnham
John T. Burns
Insurance Agency
Mr. and Mrs. Darryl J. Calkins

Mr. Colin D. Campbell
Mr. and Mrs. Louis P. Carini
Ms. Barbara L. Carlson
Mr. and Mrs.
David Carmichael
Ms. Lorraine Carroll
Mr. and Mrs. Jack Carter
Ms. Sarah F. Carter
Ms. Anne W. Cerasoli
Ms. Kathleen
Chase-Gaudreau
Ms. Catherine Chiappa
Mr. Carol A. Christen
Mr. John Clark
Mr. Charles Clement
Ms. Jane Cleveland
Ms. Kerry A. Clifford
Mrs. Gaynor P. Coassin
Mr. Lyle Coffran
Mrs. Martha A. Colburn
Ms. Deborah A. Collins
Mr. and Mrs.
William E. Collins



Mr. and Mrs. Frederick W. Colman	Mr. and Mrs. J. Allen Dougherty	Ms. Julianne Giggie and Mr. Gregg Fowler	Mrs. Arlene G. Hutchins	Ms. Margaret Lizotte	Moriarty, Shay & Associates	Mr. and Mrs. Eric Piper
Mr. and Mrs. David P. Conant	Mrs. Joan Douglass	Mr. and Mrs. Gordon Gillens	Mr. John G. Illick	Mr. and Mrs. James Lucarelli	Rev. Constance D. Moser	Mr. and Mrs. Kenneth Pitts
Mr. John A. Conlon	Ms. Joyce A. Dow	Ms. Frances W. Gillett	Mr. and Mrs. Robert J. Jaarsma	Mr. and Mrs. Peter Luquer	Mrs. Emma R. Mosher	Plainfield Physical Therapy
Mr. and Mrs. Joseph L. Conn	Ms. Dorothy A. Doyle	Mr. Lawrence Glueck	Mr. and Mrs. Timothy D. Jaroch	Mr. Roy A. Lutter	Mt. Ascutney Hospital Staff	Mr. and Mrs. Dusan Plautsteiner
Connecticut Valley Insurance Associates, Inc.	Mr. Sean P. Drower	Mr. and Mrs. Oskar Gnaedinger	Mr. V. William Jarvi	Ms. April Lyman	Mrs. Ursula Mueller	Mr. and Mrs. E. Steven Plumley
Ms. Sandra Connolly	Ms. Linda R. Druwing	Ms. Lois Goad	Mr. and Mrs. Ronald M. Jaynes	Ms. Sandra J. Lyn	Ms. Brandy Murray	Mrs. Eileen J. Plunkett
Ms. Maria C. Contro	Mrs. Elizabeth Dutton	Ms. Florence K. Gomez	Mr. John E. Jersey	Mr. George P. Lynch, Jr.	Ms. Felicia Murray	Mrs. Myra Poland
Ms. Cathy Coonan	Ms. Geraldine Dzialo	Mrs. Ellen D. Goodenough	Mr. and Mrs. Arnold A. Johnson	Mr. John M. Lynch	Mr. Raymond R. Nantell, Jr.	Mrs. Evelyn Pozniak
Mr. and Mrs. Anthony A. Cooper	Mr. and Mrs. Lee Eastman	Mr. Peter E. Goodrich	Ms. Jeffrey Johnson	Ms. Elizabeth Lyons	Mr. and Mrs. J. Cheston M. Newbold	Ms. Geneva Preble
Ms. Anne E. Cramer	Ms. Cynthia A. Eaton	Mrs. Vicki Goodrich	Mr. Michael Johnson	Mr. George V. Lyons	Mr. Alan H. Newman	Mr. and Mrs. Edward S. Quirk, Jr.
Mr. and Mrs. Galen A. Crandall, Jr.	Mr. and Mrs. Daniel Ebbighausen	Ms. Jean B. Gove	Mrs. June Jones	Ms. Susan W. MacGahan	Ms. Jennifer Newman	Ms. Kelli Rapp
Mr. and Mrs. Christopher Curtis	Mrs. Evelyn Ebbighausen	Mr. Bartolo Governanti	Mr. and Mrs. Lawrence Jones	Mr. Richard T. MacKay	Ms. Joanna Nichols	Mr. and Mrs. Laurence D. Reed
Ms. Amber J. Cutler	Mr. and Mrs. William Ellis	Ms. Suzanne Greeley	Ms. Carla Kamel	Ms. Cynthia A. Magrath	Ms. Andrea H. Nickerson	Mr. and Mrs. David Rhoad
Ms. Candice E. Cutts	Ms. Faye Ewen	Ms. Karen Gritzke	Ms. Maureen A. Kaplan	Mr. and Mrs. Paul J. Maney	Ms. Patricia Nolette	Mr. Erroll R. Rice
Ms. Mary L. Dalton	Mrs. Joan Fariel	Mr. Andrejs Grots	Mr. John Kaplin	Ms. Frances Mannarino	Mr. Thomas Noonan	Mr. Drew A. Richards
Mr. and Mrs. John Dangelo	Mr. and Mrs. Brent Farnsworth	Ms. Dorianne D. Guernsey	Mr. Steven Kellner	Mrs. Kathy Marsh	Mr. Sean C. O'Brien, PA.	Mrs. Ann W. Richardson
Mr. and Mrs. Mike Darman	Ms. Jessica Farnsworth	Ms. Maria T. Hale	Mr. and Mrs. Robert Kelly	Mr. and Mrs. Thomas E. Marsh	Mr. John J. O'Day	Mr. and Mrs. Gordon L. Richardson
Mr. and Mrs. Thomas F. Darman	Mr. and Mrs. Chris Feiker	Dr. Alden W. Hall	Mr. Karl Kemnitzer	Mr. Robert W. Marshall	Ms. Donna O'Neill	Ms. Antonia Richie
Mr. Dallas D. Davis	Mr. Alden L. Fiertz	Ms. Patricia S. Hammond	Mr. Robert Kenerson	Mr. Robert A. Marsters	Mrs. Joyce M. Ordinetz	Ms. Julie L. Rideout
Ms. Gail M. Davis	Mr. and Mrs. John B. Fike	Mrs. Florence C. Hare	Ms. Mary C. Keyes	Ms. Gisele D. Martell	Ms. Janice Orion	Mr. and Mrs. Paul Rigali
Ms. Martha Davis	Ms. Heather Finlayson	Mr. John L. Harrington	Ms. Marie Kim	Mrs. Carol B. Martin	Ms. Patricia M. Osgood	Mr. and Mrs. Frederick Rising
Ms. Nancy Davis	Ms. Jan Fisher	Ms. Edita Hartig	Mr. Bruce King	Mr. and Mrs. Neil Martin	Osterlund Electric	Ms. Beverly Ritchie
Mrs. Jean B. Day	Mr. and Mrs. William H. Fitts	Mr. and Mrs. Cory Healy	Dr. Jeffrey King	Mr. and Mrs. Elliot Matteson	Ms. Sharon-Ann Oszejca	Mr. Keith Roberts
Ms. Vickie Day	Mr. and Mrs. William A. Fitzgerald	Mrs. Sharon Herschel	Mr. and Mrs. Marv Klassen-Landis	Mr. Robert Matthews	Mrs. Barbara J. O'Toole	Ms. Joan Robison
Mr. and Mrs. James M. Dean	Ms. Holly Foetsch	Mrs. Ruth E. Hewett	Ms. M. Christine Kristeller	Ms. Karin May	Mr. Adrian R. Ouellette	Mr. Walter G. Rockwood
Mrs. Gale Delaney	Mr. and Mrs. James J. Ford, Jr.	Ms. Karen S. Hill	Mr. and Mrs. Joseph P. Lacava	Mrs. Harriet L. Maynes	Ms. Lucille Palifka	Mr. and Mrs. Richard Rogers
Ms. Sarah Delaney	Mr. and Mrs. Ernest A. Forgione	Mr. Jesse W. Hills	Ms. Samantha Lane	Mrs. Margaret Mayo	Dr. and Mrs. William Palmer	Mr. and Mrs. Carl L. Roof, Jr.
Ms. Christine Demars	Ms. Sally Foss	Mr. and Mrs. Robert W. Hingston	Ms. Thomas Lantz	Ms. Elaine McAllister	Ms. Bonnie Paquette and Mr. Roger Pinsoneault	Mr. James K. Rooney
Ms. Patricia L. Demond	Ms. Debra Franks	Ms. Cynthia Hockett	Ms. Shari Laskevich	Ms. Marilyn L. McConville	Mrs. Florence V. Parent	Mrs. Marjorie H. Royce
Mr. and Mrs. David DeSchamp	Ms. Jessie Frazer-Farnham and Mr. Stuart Farnham	Mr. and Mrs. Stuart Hodgeman	LaValleys Rutland/Ludlow Building Supply	Dr. and Mrs. Stewart C. McCracken	Mrs. Helena Parker	Ms. Geraldine Rudenfeldt
Mr. and Mrs. William E. Devlin	Ms. Sandy Freiberg	Mr. Robert K. Holbrook	Mr. Matthew R. Lazarczyk	Ms. Nancy M. McCullough	Mrs. Kathryn Patterson	Mr. and Mrs. Johnathan D. Russ
Ms. Brenda DiGiovanni	Mr. Robert Frisch	Ms. Andrea M. Holtzheimer	Ms. Priscilla Lazuk	Mr. and Mrs. John M. McDonnell	Mr. and Mrs. Henry E. Payson	Mrs. Elizabeth M. Ryan
Mrs. Louise C. Dillon	Mr. Milton Fullerton, Jr.	Ms Bonnie Hood-Weaver and Mr. Jack H. Weaver	Mr. Christie D. Leary	Mr. and Mrs. Brian K. McGinty	Ms. Carole Peck	Dr. Marlene A. Sachs and Mr. Rusty Sachs
Mr. and Mrs. Scott Dion	Ms. Rosemary Furman	Ms. Barbara E. Howard	Ms. Katherine J. Leary	Mr. and Mrs. Thomas McGraw	Mr. and Mrs. Ray W. Penn, Sr.	Mr. and Mrs. Mark Sandrof
Dixon Golf	Mrs. Margaret Garrand	Mr. and Mrs. Paul Howe	Mr. Stephen J. LeBlanc	Mr. and Mrs. David McGuire	Ms. Kaija Percy	Ms. S. Jean Sangdahl
Ms. Mary J. Doherty	Ms. Ann M. Garrity	Mrs. Winnie Howe	Mrs. Catherine J. Lemery	Ms. Torie Mesropian	Mr. and Mrs. Edward Perkins	Ms. Ellen H. Satterthwaite
Mrs. Ruth B. Doiron	Mr. Paul L. Gaudette	Mr. Wesley J. Hrydziusko, Sr.	Mr. and Mrs. Arthur Lemire	Mr. Calvin E. Monroe	Dr. Joseph Perras	Ms. Tammy L. Savoie
Mr. and Mrs. Robert S. Donahue	Ms. Mary T. Gavin	Mr. Mark Humpal and Mrs. Briane Pinkson	Mr. and Mrs. Richard Leonard	Ms. Hazel Montano	Mr. and Mrs. Finley H. Perry, Jr.	Ms. Katherine A. Sawyer
Mr. and Mrs. Jerome B. Doolittle	Mrs. Helen George	Mr. Charles C. Humpstone	Ms. Heather Lesniak	Ms. Jean Mooney	Ms. Justine D. Pfenning	Ms. Maria P. Schell
	Ms. Deborah Gibbs	Mr. Steven Hurley	Ms. Shannon Levandowski	Mrs. Maggie Moore	Mr. Edson S. Pierce	Mrs. Prudence B. Schuler
	Ms. Irene Giggie	Ms. Janet Hutchens	Mr. Darrin Litsky	Mr. Roy W. Mordhorst	Mr. James V. Pierce	Ms. Nancy P. Sevcenko



Hon. and Mrs.
Ernest W. Shand
Mr. and Mrs.
Raymond R. Shannis
Ms. Melanie Sheehan
Ms. Judith Shore
Mr. and Mrs. Michael A. Silver
Ms. Sharon A. Sinerate
Ms. Anel Sirois
Mr. Peter Skalaban
Mr. and Ms. Michael Skalla
Ms. Eileen F. Skowronski
Mr. and Mrs. Peter A. Smialek
Dr. Barry D. Smith
Mr. and Mrs. Clarence Smith
Mr. and Mrs. Howard Smith
Mr. and Mrs. Tom Sobkowiak
Ms. Stephanie S. Soles
Mr. and Mrs.
Robert Spaulding
Mrs. Jill Spencer-White
and Mr. Jeffrey A. White
Springfield Lodge No. 679
Ms. Kaylee A. St. Pierre
Mrs. Nancy Stahura
Ms. Janice Standish
Mr. and Mrs. Gary N. Staples
Mr. Andrew Steele
Mr. Samuel R. Stephens
Ms. Dayle Stillings
Mr. Frederick Stillman
Mr. and Mrs. Peter Storrs
Sullivan Lodge
No. 12 I.O.O.F.
Mr. Edward Swiderski
Mr. William Tansey
Dr. and Mrs. James Tauber
Mrs. Gwynna Taylor
Ms. Wendy L. Tetrault
Ms. Paula P. Thompson
Ms. Kitty M. Tilton
Ms. Patricia A. Titus
Mr. Scott Toussaint
Mr. and Mrs. Roger Trachier
Dr. and Mrs.
Howard Trachtenberg
Mrs. M. Olive Tracy

Mr. and Mrs.
George Trombley
Mr. Sven Uljens
Ms. Frances Uptegrove
Mrs. Rhonda J. VanHise
Vermont Lake Monsters
Mrs. Avis B. Vigneault
The Village Butcher
Mr. and Mrs. Imants Vitols
Ms. Patricia Vlamynck
Mr. Mark Voorhees
Ms. Sarah W. Vorder Brugge
Mr. Richard D. Waddell
Ms. Nicole S. Wakeman
Mrs. Patricia A. Walker
Ms. Sandy Warren
Mr. Glenn Watkins
Mr. and Mrs.
Frederick A. Weiss
Mr. and Mrs. Charles Weld
Mr. Robert L. Wells
Mrs. Mary Jane Wentworth
Ms. Dale J. West
Dr. Brent C. White
Mr. and Mrs.
Richard A. White
Mr. Robert J. White
Mr. and Mrs.
Thomas M. White
Ms. Susan Whittemore
Ms. Carol J. Williams
Mrs. Judith Wilson
Mr. and Mrs.
Mathew A. Wilson
Mr. and Mrs. Todd J. Wolosoff
Ms. Bea Wood
Mrs. Catherine Wood
Mr. Everett Wood
Ms. Ginny Wood
Ms. Margaret W. Worth
Ms. Helen Zuba

.....
*Businesses,
Organizations &
Foundations*
*The Hospital is grateful
to the many businesses,
private foundations, and
community organizations
that made gifts during the
past year. The financial
support provided by these
generous organizations is
deeply appreciated; donors
of gifts-in-kind are listed
elsewhere in this report.*
Aetna Foundation
American Academy of
Pediatrics - VT Chapter
American Legion Post #25
AmeriGas
BagAli
Baker Newman & Noyes
Ben & Jerry's Foundation
Bioness
Books Are Fun
The Bryant Chucking Grinder
Company Foundation
The Jack and Dorothy
Byrne Foundation
The Canaday Family
Charitable Trust
Cedar Hill Continuing
Care Community
Cerner Corporation
Claremont Savings Bank
Cleary Shahi & Aicher
Communicators Group
Cone Automatic Machine
Company Charitable
Foundation
Connecticut Valley
Insurance Associates
Crown Point Cabinetry
Dartmouth-Hitchcock
Medical Center
Dead River Company
DeStefano Architects

DEW Construction
Corporation
E-Management Associates
Fidelity Charitable Gift Fund
Firetech Sprinkler
Corporation
Frazer Agency
Gateway Motors
GE Foundation
Goldman Sachs
Philanthropy Fund
Granite United Way
Great Eastern Radio Group
J. Michel Guité
Family Foundation
Health Plans, Inc.
Hypertherm H.O.P.E.
Foundation
IBM Corporation Matching
Grants Program
Keene Medical Products
LaValleys Rutland/Ludlow
Building Supply
Mascoma Savings Bank
Mascoma Savings Bank
Foundation
Mill Park Foundation
Mt. Ascutney Hospital
Auxiliary
Mt. Ascutney Hospital
Employee Giving Fund
Mt. Ascutney Hospital Staff
New England Air Systems
Northeast Delta Dental
OrthoCare Medical
Equipment
Osgood-Hilles
Charitable Trust
Osterlund Electric
Ottawaquechee Health
Foundation
Pathways Consulting
People's United Bank
People's United Community
Foundation
Plainfield Physical Therapy
Point of View Foundation
Primmer Piper Eggleston
& Cramer
Principal Financial Group

ReArch Company
Red River Computer
The Richards Group
Schwab Charitable Fund
The Susan Sebastian
Foundation
The Charles and Anne
Sincerbeaux Family Fund
Sodexo, Inc & Affiliates
Springfield Lodge No. 679
Stannard and Dorothy Dunn
Charitable Trust
Stettenheim Foundation
Sullivan Lodge
No. 12 I.O.O.F.
Sumner Mansion Inn
Richard E. and Deborah L.
Tarrant Foundation
Tire Warehouse
Vermont Community
Foundation
The Village Butcher
Vision Service Plan
Windsor Mansion Inn
Windsor Pizza Chef
Woodstock Foundation
Windsor Rotary Club



Gifts-in-Kind

There are many ways our friends support the mission of MAHHC, and in 2016, a wide variety of gifts-in-kind helped sustain the work of the Hospital. These included gifts of medical and rehabilitative equipment, books for the Reach Out and Read Program, artwork to grace public and patient spaces, auction items for the

annual MAH Golf Classic Silent Auction, and more. The Hospital is grateful to the following donors for their generous gifts-in-kind:

The Alchemist Brewery
Allan's Vending Service
Ardmore Inn
Bayside Resort
Bellows Falls Country Club
Dr. Mary P. Bender and Mr. William Bender
Billings Farm and Museum
Blood's Catering & Party Rentals
Blue Sky Restaurant Group

Bluff Point Golf Resort
Bolton Valley Resort
Bond Auto Parts
Boston Red Sox
Bradford Golf Club
Carroll Concrete Company
CCBA
Claremont Country Club
Cleary Shahi & Aicher
Ms. Elayne Clift
Coca-Cola Bottling Company
The Common Man
Cranmore Mountain Resort
Crown Point Cabinetry
Crown Point Country Club
Danforth Pewter

Ms. Fiona Davis
Mr. and Mrs. James M. Dean
Disney
Eastern Mountain Sports
Eastman Golf Links
FireProTec Fire and Safety
Flynn Center
Fore-U Golf Center
Ms. Beth J. Gould
Ms. Karen Gritzke
Gusanoz Mexican Restaurant
The Hermitage Haystack Golf Club
Hildene - The Lincoln Family Home
Image Works Studio
Kedron Valley Vet Clinic
Keene Country Club
King Arthur Flour
Kringle Candle Company
The Little Flower Shoppe
Long Trail Brewery Co.
Mr. Peter MacGillivray
March Media, LLC
Mark Twain House & Museum
Mass MoCA
Ms. Jennifer McMahon
Montshire Museum of Science
New Hampshire Fisher Cats
Northern Stage
Nugget Theater
Opera North
Palace Theatre
Panera Bread
Pats Peak
Pentangle Town Hall Theater
Plainfield Construction Company
The Preservation Society of Newport Mansions
The Quechee Club
Quechee Segway
Ramunto's Brick Oven Pizza
Richard Frankel Productions
River Valley Club
The Shattuck Golf Club

Sherwin-Williams Store #5685
Six South Street Hotel
Smugglers' Notch Vermont
Solmate Socks
Stave Puzzles
Stowe Mountain Resort
Sumner Mansion Inn
Tami's Head Lines
Mr. Alonzo J. Tapley
Tire Warehouse
Top Stitch Embroidery
Tractor Supply Company
Mr. John Traynor
Mr. Anthony M. Tremblay
Vermont Country Store
Vermont Lake Monsters
Vermont Teddy Bear
Vertical Dreams
Vision Service Plan
Wal-Mart
Wild Apple Graphics
Windsor Mansion Inn
Windsor Pizza Chef
Windsor Recreation Center
Mr. and Mrs. David Woodburn
Woodstock Inn & Resort
WS Badger Company
Yokohama Tire Corporation

Sikhar N. Banerjee, MD
Mary Bender, MD
Rita M. Bennett
Volker E. Bradley, MD
Sandra Brassor
Sherrie Bulkeley
Elisabeth Burghardt
Katrina H. Burgmeier
Paul V. Calandrella
John Clark
Charles Clement
Lyle Coffran
Martha A. Colburn
Sandra L. Conant
Sandra Connolly
Jennifer A. Connors, MD
Amber J. Cutler
Candice E. Cutts
Pama M. Dangelo
Vickie Day
Gale Delaney
Christine Demars
Terri A. Demond
Sandra Depecol
Sandra Dion
Ruth B. Doiron
Karen Dunham
Diane R. Fagan
Jessica Farnsworth
Betty Fields
Debra Franks
Kathleen A. Geagan, MD
Colleen George
Ellen D. Goodenough
Beth J. Gould
Alden W. Hall, MD
Heidi L. Hamel
Edita Hartig
Linda Hazard
Cory Healy
Sharon Herschel
Jesse W. Hills
Candace G. Hingston
Janine Hodge
Andrea M. Holtzheimer
Hannah Houghton

Barbara E. Howard
Tamra Howe
Herbert Ip, MD
Jeffrey Johnson
Michael Johnson
Josette Jones
Mary K. Joyce, MD
Carla Kamel
Elvin Kaplan
Steven Kellner
Michael J. Kilcullen, MD
Jeffrey King, DPM
Serena LaMontagne
Gay L. Landstrom, PhD
Samantha Lane
Peter G. Lapre, OD
Ann LaRocque
Lonnice A. Larrow
Shari Laskevich
Sharon Laskevich
Judith B. Lasure
Catherine M. Lather
Matthew R. Lazarczyk
Katherine J. Leary
Jeanine M. Leathe
Michael Leathe
Heather Lesniak
Ivan Levin, MD
Margaret Lizotte
Jamie Lockwood
Jill M. Lord
Viola M. Lozito
April Lyman
Cynthia A. Magrath
Richard A. Marasa, MD
Susan Marchand-Lebrun
Bonnie S. Martaniuk
Jean Martaniuk
Joseph Martaniuk
Gisele D. Martell
Annice Mason, MD
Nancy M. McCullough
Rosemary McGinty
Gail R. McKenzie
Maggie Moore
Felicia Murray

Employee Donors

This year, employees made gifts or pledges to the Positively Vital Capital Campaign, the Annual Fund, and the Employee Giving Fund. Given their many other contributions to their patients and the Hospital, we are especially grateful for these additional commitments of funds.

Kimberly S. Ambrose
Rosemary Attwood
Tammy L. Ayers

Belinda M.
Needham-Shropshire
Patricia A. Nelson
Jennifer Newman
Patricia Nolette
Sean C. O'Brien
Donna O'Neill
Barbara J. O'Toole
Robin Oates
William S. Palmer, MD
Bonnie Paquette
Roger R. Parent
Linda B. Penn
Kaija Percy
Joseph Perras, MD
Justine D. Pfennig
David N. Podell, MD
Geneva Preble
Kelli Rapp
Peter E. Rauert, MD
Maureen A. Reed
Linda Richardson
Bilal Rizvi, MD
Andrew M. Robinson, MD
Heather L. Rumrill
Marlene A. Sachs, MD
Katherine A. Sawyer
Maria P. Schell
Catherine A. Schneider, MD
Erik Schutz
Melanie Sheehan
Judith Shore
Aleisa M. Silver
Anel Sirois
Michael Skalla
Luther W. Small
Barry D. Smith, MD
Jeanne E. Smith
Steven B. Smith, MD
Stephanie S. Soles
Dayle Stillings
Ellen B. Stone
Patti Strohl
Alonzo J. Tapley
Wendy L. Tetrault
Kitty M. Tilton

Patricia A. Titus
Anthony M. Tremblay
Nicole S. Wakeman
Richard Warner
Carrie Webber, MD
Julie Weld
Brent C. White, MD
Susan Whittemore
Carol J. Williams
Margaret W. Worth

Memorial Giving
The Hospital appreciates
the generous donors whose
kind remembrances of
loved ones, friends, and
colleagues not only express
their love and caring for
the departed, but provide
sustaining support to the
Hospital.

In Memory of...

SHIRLEY ALFLEN
Ascutney Volunteer
Fire Association
John Kaplin

KENNETH F. BEAULIEU
Carolyn J. Beaulieu

EDWARD J. BOGGIS
Eileen F. Skowronski

ROBERT BROWN
Jean G. Brown

BEVERLY CRARY
Elizabeth Dutton

ELIZABETH CROSS
Colleen George
Eric D. Piper

CROFTER E. CUMMINGS
Jane Osgood and Ted Hilles

CHARLES P. DAY
Jean B. Day

DOROTHY DAY
Carl L. Roof

DONALD H. DELAY
Fiona Davis

LOREE C. ELY
Mr. and Mrs.
Thomas H. MacLeay

FRANKLIN FIELDS
Nancy S. Arnold
Nancy J. Bassett
Darrel E. Bigham
J. Allen Dougherty

Joan Douglass
Patricia B. Richardson
Orson L. St. John
Catherine Wood

WILLIAM D. GERSUMKY
Mr. and Mrs. Paul H. Geberth
Lonnie A. Larrow

MANUEL GOMEZ
Florence K. Gomez

VIRGINIA K. HOLBROOK
Robert K. Holbrook

ROBERT R. HUSBAND
Richard T. MacKay
Edward W. Perkins
Mr. and Mrs. John Tansey
William J. Tansey

RALPH J. HUTCHINS
Arlene G. Hutchins

MILDRED H. JARVIS
Cynthia A. Eaton

JOANNE JOHNSON
Bonnie Paquette

RITA AND CHARLES W. KLYNE
Susan Marchand-Lebrun

DENISE B. LANIER
Linda R. Druwing

SALLY A. LATHER
Margery L. Burch
Jane Cleveland
Thomas F. Darman
Kathleen N. DeSchamp
Joyce A. Dow

Cynthia Hockett
Elliot B. Matteson
Elaine McAllister
Stewart C. McCracken
Johnathan D. Russ
Frederick A. Weiss
Mary Jane Wentworth
Anne A. White

FRANKLIN LAZARCZYK
Matthew R. Lazarczyk

JOANNE LEATHE
Mr. and Mrs. Michael Leathe

RICHARD & MARIETTA LEONARD
Mr. and Mrs. Richard
C. Leonard

H. ARTHUR LOUX
Nancy S. Loux

JEANNETTE J. LYNCH
John M. Lynch

SYLVIA MARSTERS
Robert A. Marsters

PAULA MARTELL
Gisele D. Martell
Aleisa M. Silver

SKIP MATTESON
Elliot B. Matteson

LEANORA MORDHORST
Roy W. Mordhorst

JOAN OATES
Robin Oates

MAE M. PECK
Carole Peck

ROBERT W. PLUNKETT
Anonymous
Lisa Aliferis
James S. Aven
Garrett J. Barry
Frank A. Berger
Kathleen Bolen
Nelson E. Bolen
Ann Marie Burke

John T. Burns
Insurance Agency, Inc.
Deborah A. Collins
Ellen Collins
Patricia M. Colman
Joan Devlin
Brenda DiGiovanni
Robert S. Donahue
Dorothy A. Doyle
William A. Fitzgerald
Sandy Freiberg
Ann M. Garrity
Mary T. Gavin
Dr. Kathleen A. Geagan
Irene Giggie
Julianne Giggie
Lawrence Glueck
John L. Harrington
Mark Hurley
Steven Hurley
Patricia S. Jaroch
Frances J. Jones
Carla Kamel
Doreen Kelly
Mary E. Kelly
Mary C. Keyes
Priscilla Lazuk
Susan D. Leary
Darrin Litsky
Joyce D. Maney
Marilyn L. McConville
Jean Mooney
Moriarty, Shay
& Associates, P.C.
Mt. Ascutney Hospital Staff
Thomas Noonan
John J. O'Day
Mrs. Eileen J. Plunkett
Robert Plunkett
Edward S. Quirk
Sharon A. Sinerate
Peter A. Smialek
Rachelle R. Wolosoff

RICHARD W. POLAND
Myra A. Poland

HERVE RACICOT
The Village Butcher

SAQIB RIZVI
Dr. Bilal Rizvi

P. HELEN SINCLAIR
John F. Sinclair

WILLIAM AND EVELYN SMITH
Howard Smith

JOHN S. STAHURA
Mrs. Nancy Stahura

CARLTON C. STRONG
Elisabeth T. Beck
Martha S. Doolittle

GLORIA TANSEY
Mr. and Mrs. John Tansey

OWEN VANHISE
Jennifer Newman

ARMAND VEZINA
Mr. and Mrs. Vincent J. Fusca

JEAN G. WADLEIGH
Kenneth D. Burke

FRANKLIN C. WALKER, SR.
Mrs. Patricia A. Walker

Gifts in Honor
The Hospital welcomes
gifts that honor the
commitment of staff
and volunteer leaders
to our patients and the
community through their
service to the Hospital.
We gratefully acknowledge
these generous donors for
their appreciation of the
important contributions
made by these dedicated
individuals.

In Honor of...

SIKHAR N. BANERJEE, MD
Elisabeth Burghardt
Christine Demars
Diane R. Fagan
Ellen D. Goodenough
Linda Hazard
Cory Healy
Serena LaMontagne
Margaret Lizotte
Belinda M.
Needham-Shropshire
Katherine A. Sawyer

KEVIN W. DONOVAN
Gail M. Barton
Charles Clement
Anne E. Cramer
Candace G. Hingston
Deanna S. Howard
Pamela W. Jaynes
Bruce King
Jill M. Lord
Constance D. Moser
Jane Osgood and Ted Hilles
Albert D. Pierce
Kathryn Prevo
Elizabeth M. Ryan

Margaret L. Seely
Shelley Seward
June F. Stacey
Donna Sweaney
Patti Strohl
Anthony M. Tremblay
Patricia H. Waite

JAMIE LANDEEN
Carolyn Trombley

LETHA M. MILLS, MD
Mr. and Mrs. Joseph L. Conn

DONNA S. VAN FLEET, TRUSTEE
Gay L. Landstrom, PhD

MAIN AND AFFILIATE LOCATIONS

Mt. Ascutney Hospital and Health Center

289 County Road, Windsor, VT 05089 | (802) 674-6711 | MtAscutneyHospital.org

Ottauquechee Health Center

32 Pleasant Street, Woodstock, VT 05091 | (802) 457-3030

Historic Homes of Runnemedede

40 Maxwell Perkins Lane, Windsor, VT 05089 | (802) 674-6733

Mt. Ascutney Hospital and Health Center Ophthalmology

80 South Main Street, Top Floor, Hanover, NH 03755 | (603) 643-1919

